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DDI-1977-73

25 July 1975

MEMORANDUM FOR: Deputy Director for Intelligence
SUBJECT : DIA Cable on Delegated Production

25X1 1. The conference referred to in the subject cable
was held 9-11 July at the Pentagon. According to [redacted]
[redacted] the only individual in CIA who was informed about
this and attended was [redacted] of the IC Staff. As we
understand it, the J-2 representatives generally accepted
25X1 the proposal in principle, but signs were that problems
will arise in sorting out the precise responsibilities of
the different commands. [redacted] tells us that George Carver
will probably get together with Danny for a briefing and
status report on his proposal within the next week or two.

2. In OSR, we continue to believe that the plan is
infeasible. We consider [redacted] paper on "bean
counting" to be the best available study of the problem
and procedures for developing and maintaining basic quan-
titative data on theater forces. The study examines both
"the distributed data base" and "the fully centralized in
one agency" concepts. We find its rejection of both approaches
persuasive. 25X1

3. One does not have to agree with all of [redacted] 25X1
arguments to hold the position that he presents a good
point of departure and articulates the best general approach
for improving the quality and productivity of the intelli-
gence efforts devoted to theater forces. The "delegated
production concept" (the "distributed data base proposal"
with a new name), is intuitively attractive because it
claims to eliminate "unnecessary duplication". In our
view, however, it presents enormous practical problems
for implementation, which have been glossed over by DoD
proponents.

DIA Review Completed

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25X1 4. The issue appears to be well understood by George Carver, Sam Wilson and possibly the DCI, himself. George Carver has summarized and endorsed the basic views expressed by [redacted] in a memorandum for the record dated 25 March (copy attached). He has also transmitted these views to the DCI.

25X1 5. [redacted] wrote a memorandum for General Wilson on the problems of implementation inherent in the DIA proposal (copy attached). This was also transmitted to the DCI by [redacted]

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6. In sum the various arguments against the DIA proposal consider (1) differences between the needs of national intelligence and the war fighting missions of the military commands; (2) problems of management, coordination, and quality control; (3) problems of compartmentation and security; (4) need for close interaction and communication among consumers, analysts, collectors and processors; and (5) technical difficulties of data communication, storage, and retrieval--not to mention costs.

25X1 7. [redacted] is on leave this week, but he will be back Monday and we can meet with you at your convenience to discuss Danny's proposal in detail.



Deputy Director
Strategic Research

*Mr. Proctor
says no need
for meeting.
Red.*

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Attachment: a/s

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